



A division of the National Association of Manufacturers

Shaping Innovation Leaders

June 8-13, 2025,

FAQ's

iriweb.org

What is the Shaping Innovation Leaders Program?

IRI, in partnership with the Kellogg School of Management, designed Shaping Innovation Leaders to meet the needs of demanding leadership roles and promising, mid-level managers in research, development, and engineering. Kellogg developed the program's curriculum with senior R&D executives of IRI Member Organizations.

Shaping Innovation Leaders 2025 will be held June 8, 2025 – June 13, 2025, at [The Global Hub](#), Kellogg School of Management Northwestern University in Illinois, at 2211 N Campus Drive, Evanston, Illinois 60208.

Accommodations will be at the Hilton Orrington Hotel in Downtown Evanston, which is about a 20 min walk from The Global Hub. Transportation to and from the hotel will be provided.

How much does it cost to attend 2025 SIL? What does the cost include?

The total cost to attend in 2025 is \$12,210.00 for members and \$14,265.00 for non-members. A \$1,500.00 non-refundable deposit will hold your place to attend Shaping Innovation Leaders, and full payment is due March 1, 2025. After March 1, 2025, prices will increase: Members - \$13,210.00 and non-members \$15,265.00.

The program fee includes tuition, materials, a single guest room for five nights, all meals, coffee breaks, and receptions for the program.

The program **fee does not cover** personal charges such as laundry, dry cleaning, extra room night stays, etc., and is payable directly to the Allen Center at checkout. Early arrival and late departures are subject to additional fees.

Can I make a partial payment?

\$1,500.00 is due at registration to reserve your spot. You can make a partial payment by clicking the partial payment option or pay for the program in full. Please note that a minimum payment of at least \$1,500.00 is required.

What is the dress code?

For SIL 2025, the dress code will follow *business casual attire* for the week.

Do you accommodate dietary restrictions?

The University will send an email where you can share dietary restrictions or any other concerns.

If I am a member of the IRI, do I already have a reserved spot?

No. Being a member of the IRI will offer you a discount price to attend Shaping Innovation Leaders, but you will still need to register and place a non-refundable deposit of \$1,500.00 upon registration to hold your spot or pay in full. Full payment is due by March 1, 2025.

How can I reserve my spot at Shaping Innovation Leaders 2025?

We will send you a link to reserve your spot. It is a \$1,500.00 non-refundable deposit. We will invoice for the balance.

What if I want to arrive early or have a later departure?

We will work with Kellogg School if you are interested in arriving early or departing late. Note that you will be charged additional fees for extending your stay or departing late that is not covered by the program fee.

I can no longer make it; can I get a refund?

Before April 1, 2025, if a registrant cannot attend, the fee may be transferred to a substitute participant. If no qualified substitute participant can be arranged before April 1, 2025, a refund will be issued, less the \$1,500 nonrefundable deposit.

Registration cancellation requests must be made in writing and received by April 1, 2025. **No refunds will be issued for cancellations received after April 1, 2025. Registration is transferable, but it's the responsibility of the attendee to find a substitute.**

What level of English proficiency is required?

For meaningful participation, attendees must have proficient English skills to ensure effective communication and understanding of program content.

Any other questions?

Please contact, iri@nam.org for further questions.

It is the policy of IRI, and it is the responsibility of every IRI member and program attendee to comply in all respects with Federal and State antitrust laws. No activity or discussion at any IRI meetings or other functions may be engaged in for the purpose of bringing about any understanding or agreement among members to (a) raise, lower, or stabilize prices; (b) regulate production; (c) allocate markets; (d) encourage boycotts; (e) foster unfair trade practices; (f) assist monopolization, or (g) in any way violate Federal or State antitrust laws.